FEEDBACK TUTORIAL LETTER

1st SEMESTER 2019

ASSIGNMENT 1

SMALL & MEDIUM ENTERPRISES: PROJECTS (BEP712S)
FEEDBACK TUTORIAL LETTER FOR PROSMALL & MEDIUM ENTERPRISES: PROJECTS (BEP712S)

MR M L NELENGE

ASSIGNMENT 1, SEMESESTER 1 OF 2019

QUESTION 1

Solution

Section A: Multiple Choice Questions (3 x 20 = 60 Marks)

1.1   C
1.2   D
1.3   C
1.4   C
1.5   E
1.6   D
1.7   A
1.8   E
1.9   A
1.10  E
1.11  C
1.12  C
1.13  B
1.14  E
Section B
Question 2

2.1 Discuss the concept of Integration and its effect on project management (10 Marks)

The project must be integrated with the ongoing operations of the performing organization.

Product scope and project scope must be integrated.

Deliverables from different functional specialties must be integrated.

No decision about the project can be taken in isolation.
2.2 WBS of a bicycle manufacturing  (10 Marks)

a) 

\[
\text{1.0 BICYCLE}
\]

\[
\begin{align*}
\text{1.1 FRONT FORKS} & \quad \text{1.2 TRANSMISSION GEARS} & \quad \text{1.3 FRAME} \\
\text{1.1.1 BRAKES} & \quad \text{1.1.2. HANDLE BARS} & \quad \text{1.2.1. PEDALS} & \quad \text{1.2.2. WHEELS} \\
\text{1.2.1.1. CHAIN} & \quad \text{1.2.2.1. HUB} & \quad \text{1.2.2.2 SPOKES} & \quad \text{1.2.2.3 TYRES} \\
\end{align*}
\]

B0 Benefits of WBS  (5 Marks)

b) The benefits are:
1. Breakdown into smaller manageable activities
2. Costing can be carried out to produce a cost breakdown structure
3. Assignment of responsibilities is made easy
4. It becomes easier to identify and manage possible risks in the manufacturing process
5. Enhances communication among all team members

c) Other breakdown structure (5 Marks)

- OBS – Organizational Breakdown Structure

2.3 The advantages of working as a team (10 Marks)

1) The many different skills of the various team members can be channeled to meeting the project’s performance criteria.

2) The collective experience of the team members can generate meaningful discussion which assists in resolving problems

3) New ideas are more easily generated and speedily discussed, tested and implemented

4) The close relationship between members increases the spirit of co-operation and engenders the motivation to succeed.

5) Team members can support and assist each other

6) The short lines of communication enable misunderstandings to be reduced and enable decisions to be speedily implemented.

7) If properly led by the project manager, project team members will feel proud to be a part of successful organization and will show this by hard work, loyalty and dedication.

TOTAL MARKS FOR ASSIGNMENT 1 = 100